

From: [Senior Vice Chancellor John Plotts](#)
To: FAS-STAFF@LISTSRV.UCSF.EDU
Subject: FAS Leadership Update
Date: Tuesday, October 15, 2013 11:01:11 AM

Dear Colleagues:

As a result of the leadership Lori Yamauchi and Michael Bade provide to the entire UCSF enterprise, I am pleased to recognize the contributions of each of them through their new title of Associate Vice Chancellor.

Campus Planning

Lori Yamauchi, Associate Vice Chancellor, Campus Planning, has been an instrumental leader in UCSF's significant programmatic growth and commensurate demands for enhanced campus planning.

AVC Yamauchi provides organizational leadership for campus planning that is especially challenging in our San Francisco urban environment. She leads the preparation of UCSF's Long Range Development Plan expected to be presented to the Regents for approval in late 2014 and advises campus leadership on strategic decisions regarding the future use and development of UCSF sites and buildings, including Parnassus, Mission Bay, San Francisco General Hospital and Laurel Heights. Mission Bay, in particular, is exceptionally complex given the history of agreements with the City of San Francisco over the years. At all locations, community sensitivity is paramount and AVC Yamauchi has a great reservoir of credibility with community leaders.

An emerging responsibility, along with the EVCP's office, is leadership of the enterprise-wide space management initiative with the critical intended outcome of identifying potentially underutilized space for reallocation to meet programmatic and functional needs. This new initiative will foster a major culture shift around space toward greater transparency and integrity in space assignment and use.

Capital Programs

Michael Bade, Associate Vice Chancellor, Campus Architect oversees Capital Programs. He has a unique and distinct skill set required to provide the dynamic governance and technical guidance surrounding all capital projects.

AVC Bade has been instrumental in numerous initiatives, including moving UCSF to forward thinking "integrated project delivery" models to reduce capital costs, discussions throughout UCSF around new workplace models that have enormous impact on capital costs, yet require flexibility to integrate employee satisfaction, developing and implementing substantial UCSF seismic remediation plans in the dense and complex Parnassus and SFGH areas and bringing "lean" construction methods to UCSF.

Please join me to congratulate and acknowledge the excellent guidance and steady leadership Lori and Michael contribute to UCSF.

Sincerely,

John E. Plotts
Senior Vice Chancellor – Finance & Administration

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