

**From:** [Senior Vice Chancellor John Plotts](#)  
**To:** [UCSFSTAFF@LISTSRV.UCSF.EDU](mailto:UCSFSTAFF@LISTSRV.UCSF.EDU)  
**Subject:** UCSF's 2014 Long Range Development Plan (LRDP)  
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Dear Members of the UCSF Community:

I am pleased to announce that UCSF's 20-year Long Range Development Plan (LRDP) has been approved by the UC Board of Regents, following five years of planning and extensive consultation within UCSF and with our neighbors and civic leaders. The plan, along with the accompanying Environmental Impact Report, was approved at the Regents' meeting on November 20<sup>th</sup>.

The LRDP is a comprehensive physical-land-use plan that provides a blueprint for the university's growth in its academic, clinical and research programs through the year 2035. It reflects the extensive feedback that UCSF received throughout the planning process. Approval followed an almost five-month public comment period.

This planning effort was expertly led by Lori Yamauchi, Associate Vice Chancellor for Campus Planning, Kevin Beauchamp, Director of Physical Planning, and the other members of Lori's campus planning team.

I also want to recognize the invaluable contributions of Barbara Bagot-Lopez, Director of Community Relations, and her team in engaging neighborhoods adjacent to our campus sites and in soliciting important community input.

Unlike the previous LRDP, which focused largely on expanding future growth to a major new campus site – and resulted in the development of the Mission Bay campus site – this plan seeks to consolidate, renovate and optimize existing space, while still allowing sufficient growth to accommodate our needs. Other chief objectives include enhancing environmental sustainability, minimizing facility costs, ensuring seismic safety, and developing our plan in the context of the city's and our neighboring communities' needs and concerns. Importantly, the LRDP will enable faculty, staff and students to work more collaboratively and efficiently, with fewer remote sites.

We believe this plan will help us continue our role as a world-class university – providing state-of-the-art care, training the next generation of health care professionals, and leading the most advanced biomedical research. In addition, it will provide an enhanced experience for the UCSF community and complement and support our neighbors' and the city's goals as well. The plan has many benefits, from helping to attract talent to UCSF and creating a more vibrant and collegial environment, to reducing commute time and traffic congestion.

Key projections of the LRDP include:

- A 30 percent increase in UCSF's population by 2035, including a 31 percent increase in employees, 34 percent increase in patient visits, and 21 percent increase in student enrollment.
- A 26 percent increase in space, to 11.56 million gross square feet (gsf) by 2035. Most (87 percent) of this increase will take place at Mission Bay, where UCSF owns undeveloped land and has the infrastructure planned to support the growth.
- A reduction in leased space from one million gsf today to 750,000 gsf by 2035, which will reduce travel between sites, allow UCSF to grow in an environmentally responsible manner and help contain costs.
- Building a new seismically safe hospital at Parnassus Heights to replace Moffitt Hospital as an acute-care facility, and re-purposing Moffitt Hospital for non-inpatient activities. The new hospital will be built on the current site of the Langley Porter Psychiatric Institute after relocation of those functions, and connected to Long Hospital.
- Moving inpatient services currently at the Mount Zion campus site to the new Medical Center at Mission Bay in 2015, and re-purposing the Mount Zion location for outpatient care and other uses.
- An almost 50 percent increase in research capacity, primarily at Mission Bay, which will greatly enhance interaction and collaboration between scientists across all disciplines.
- More than doubling campus housing for students, postdoctoral scholars, clinical residents and faculty, from 222 to 551 units at Parnassus Heights and from 431 to 954 units at Mission Bay by 2035. The plans include converting UC Hall and the Millberry Union towers into housing over time, as well as constructing new housing at both the Parnassus Heights and Mission Bay campus sites.
- Making improvements to the public spaces at Parnassus Heights, including implementation of the Parnassus Avenue Streetscape Plan, which will enhance pedestrian and bicycle safety, improve transit and UCSF shuttle operations, and create more usable outdoor space.
- A 45 percent increase in child care slots, from 297 to 432 by 2035.

I encourage you to review the LRDP, which provides detailed information for each campus site. The plan will help you to better understand UCSF's plans for its campus sites over the long term. You can find the full LRDP document at [www.ucsf.edu/LRDP](http://www.ucsf.edu/LRDP) and the [overview story](#) on the UCSF website.

Sincerely,

John E. Plotts

Senior Vice Chancellor – Finance and Administration

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